

GOVERNMENT OF THE DISTRICT OF COLUMBIA
Homeland Security and Emergency Management Agency

Vincent C. Gray
Mayor



Millicent D. West
Director

January 31, 2012

The Honorable Vincent C. Gray
Mayor, District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue, NW
6th Floor
Washington, DC 20004

Dear Mayor Gray:

Thank you for the opportunity to serve the District of Columbia. With this writing I am offering my resignation as Director of the DC Homeland Security and Emergency Management Agency. Given the current distractions, I believe that this is the best decision for both my family and the District.

It has been an honor to serve this great city.

Sincerely,

A handwritten signature in blue ink that appears to read "Millicent D. West".

Millicent D. West

